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Kowalski, Karen M - #8901 - Grad Program

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Application Summary

Competition Details

Competition Title:	Academic Fee Modification Request
Category:	Data Collection, Forms, and Requests
Cycle:	FY2027
Submission Deadline:	07/1/2025 11:59 PM

Application Information

Application Title:	Grad Program Fees - Doctor of Judicial Science (SJD) & Master of Laws (LLM)
Application ID:	8901
Submission Date:	05/2/2025 4:44 PM

Personal Details

First Name:	Karen M
Last Name:	Kowalski
Email Address:	kkowalski@arizona.edu
Primary Title:	Associate Dean, Administration & Professor of Practice
College/School/Division:	James E. Rogers College of Law
Department/Unit:	Law Instruction
Type of Fee:	Program Fee
Fee Name:	Grad Program Fees - Doctor of Judicial Science (SJD) & Master of Laws (LLM)
Fee Applies To:	All students in the above-referenced program
Effective Term:	Fall 2026
Residents Proposed Fee Amount:	28665
Non-Res Proposed Fee Amount:	28665
Residents Existing Fee Amount:	27300

Non-Res Existing Fee Amount:	27300
Year Fee Approved:	2016
Existing Fee UA Account Number:	2559104
Purpose:	The fee change requested is only in amount - the purpose of the fee and objectives remain the same as the proposal submitted in 2016 and 2024. The Academic Program Review conducted in Fall 2012 praised the College of Law's International Trade (ITBL) and the Indigenous Peoples Law & Policy (IPLP) Masters of Laws (LLM) and Doctor of Judicial Science (SJD) programs, declaring that they contribute "significantly" to our national and international reputation. The fee allows us to maintain an outstanding legal education for all students. Since this is a professional program, no financial set aside funds will be awarded; scholarships funds may be available. The LLM and SJD programs operate as integrated programs, sharing and leveraging many of the same costs of instruction. The program fee revenue continues to be applied to improve the College's library and research materials, student affairs areas, career and professional development opportunities, and increase the course offerings and focus areas to meet student demands. Additionally, the cost of instruction also includes the amount of individual, student-focused time faculty spend with each student, research and instructional facilities, administration, and student support funds necessary to make all law programs successful.
Justification:	For nearly 10 years, the SJD and LLM programs have charged the same low fixed program fee which is now far below almost all of our competitor schools. As such, we initiated and received approval for a modest 5% fee increase effective fall term 2025. We are planning to continue with modest and steady adjustments, as such a requested fee increase of 5%, to keep our competitive price advantage, while accounting for increased staffing and teaching expenses, including our recently enhanced array of curricular offerings. The expenses include but are not limited to personnel to 66%, and other expenses to 29%. The other expenses include operational expenses (advertising, communication, licenses, printing, office supplies, building repairs and maintenance, meetings & events, training/workshops, etc), Program Support (Student Affairs Support, Academic advising, law clinic programs, etc), Student Support expenses (student travel, professional and career development, student engagement, etc), and Other expenses (library collections, subscriptions, and research materials, memberships/dues, etc). The Budget table does not balance because despite the requested increases, program expenses will not be fully covered by the academic fees collected. Year

over year our programmatic costs exceed our revenues and must be supplemented. Budget packets represent current known costs of the program with the expectation that additional sources will be needed/utilized.

Student Consultation:	The Student Bar Association (SBA) serves as the law-school student government and represents and supports Arizona Law students. At the end of the 2025-2026 Academic School Year, the SBA's Executive Board met to discuss the proposed 5% fee increase for the 2026-2027 academic year. In collaboration with the SBA leadership, the college offered multiple forums for student consultation regarding the proposed fee increase: (1) the Interim Dean presented to and discussed with the Student Bar Association House of Delegates on April 14, 2025 (2) a general forum during the lunch hour with the Interim Dean for students to discuss questions and concerns on April 22, 2025 (3) a morning social forum with the Interim Dean and other administrative deans on April 23, 2025 (4) scheduled office hours with the Interim Dean on April 30, 2025, and (5) an invitation to schedule one-on-one meetings with the Interim Dean if these times did not work for a student. The discussions across these forums focused on the low cost of the JD program, particularly in comparison to our competitor schools, and the inflationary pressures to maintain current student services. Approximately 70 students across all consultation points. No student expressed direct opposition. Realistically, no student expressed direct support for increasing their tuition. They did express understanding and agreement that a 5% increase is necessary for the College of Law to maintain existing services in the face of inflationary pressures.
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Additional Email Addresses for Notifications/Email Addresses for notifications:	kkowalski@arizona.edu, jkreag@arizona.edu, amanda84@arizona.edu
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Budget Template - LLM**ANNUAL INCOME**

Item	Amount
Fee Amount (term)	\$28,665.00
Number of Payees	45
Estimated Gross Revenue	\$1,289,925.00
Estimated Net Revenue	\$1,289,925.00

Date Completed:**5.1.25****ANNUAL EXPENSES**

Item	Amount	Percent Used	Notes
Financial Aid Set-Aside (FAS)	-	0% *	
	-		
Personnel	850,000	66%	
Operational Expenses	165,000	13%	
Program Support	125,000	10%	
Student Support	40,000	3%	
Other Operating Expenses	47,500	4%	
Total Expenses (after FAS)	1,227,500	95%	

Budget Template - SJD**ANNUAL INCOME**

Item	Amount
Fee Amount (term)	\$28,665.00
Number of Payees	12
Estimated Gross Revenue	\$343,980.00
Estimated Net Revenue	\$343,980.00

Date Completed:**5.1.25****ANNUAL EXPENSES**

Item	Amount	Percent Used	Notes
Financial Aid Set-Aside (FAS)	-	0% *	
	-		
Personnel	227,500	66%	
Operational Expenses	40,000	12%	
Program Support	35,000	10%	
Student Support	10,000	3%	
Other Operating Expenses	15,000	4%	
Total Expenses (after FAS)	327,500	95%	

Notes:

* = Since this is a professional program, no financial set aside funds will be awarded

SJD Market Pricing Comparison				
Institution	Degree	Annual Price (TUITION + MANDATORY FEES (FULL TIME & ANNUAL))		
		Resident	Non-resident	Online
UNIVERSITY OF CALIFORNIA - LOS ANGELES	Doctor of Judicial Science (SJD)*	22,008	37,110	N/A
UNIVERSITY OF FLORIDA	Doctor of Judicial Science (SJD)*	21,212	37,994	N/A
UNIVERSITY OF ARIZONA	Doctor of Judicial Science (SJD)	27,422	27,422	N/A
UNIVERSITY OF IOWA	Doctor of Judicial Science (SJD)*	28,020	32,246	N/A
UNIVERSITY OF WISCONSIN - MADISON	Doctor of Judicial Science (SJD)*	35,160	52,856	N/A
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN	Doctor of Judicial Science (SJD)*	55,236	55,236	N/A
UNIVERSITY OF MINNESOTA - TWIN CITIES	Doctor of Judicial Science (SJD)*	66,550	66,550	N/A
TEXAS A&M UNIVERSITY	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
UNIVERSITY OF TEXAS AT AUSTIN	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
UNIVERSITY OF CALIFORNIA - DAVIS	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
MICHIGAN STATE UNIVERSITY	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
UNIVERSITY OF MARYLAND - COLLEGE PARK	Doctor of Judicial Science (SJD)*	No Program	No Program	N/A
PENNSYLVANIA STATE UNIVERSITY	Doctor of Judicial Science (SJD)*	30,704	30,704	N/A

* = or equivalent degree

LLM Market Pricing Comparison				
Institution	Degree	Annual Price (TUITION + MANDATORY FEES (FULL TIME & ANNUAL))		
		Resident	Non-resident	Online
UNIVERSITY OF FLORIDA	Master of Law (LLM)*	21,212	37,994	
TEXAS A&M UNIVERSITY	Master of Laws (LLM)*	25,362	37,398	
UNIVERSITY OF ARIZONA	Master of Laws (LLM)	27,422	27,422	
UNIVERSITY OF IOWA	Master of Laws (LLM)*	28,020	32,246	
UNIVERSITY OF TEXAS AT AUSTIN	Master of Laws (LLM)*	31,728	47,114	
UNIVERSITY OF WISCONSIN - MADISON	Master of Laws (LLM)*	35,160	52,856	
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN	Master of Laws (LLM)*	55,236	55,236	
PENNSYLVANIA STATE UNIVERSITY	Master of Laws (LLM)*	60,732	60,732	
UNIVERSITY OF CALIFORNIA - DAVIS	Master of Laws (LLM)*	62,892	62,892	
UNIVERSITY OF MINNESOTA - TWIN CITIES	Master of Laws (LLM)*	66,550	66,550	
UNIVERSITY OF CALIFORNIA - LOS ANGELES	Master of Laws (LLM)*	73,117	73,117	
UNIVERSITY OF MARYLAND - COLLEGE PARK	Master of Laws (LLM)*	33,192	33,192	
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL	Master of Laws (LLM)*	No Program	No Program	
MICHIGAN STATE UNIVERSITY	Master of Laws (LLM)*	No Program	No Program	

* = or equivalent degree