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Application Summary

Competition Details

Competition Title:	Academic Fee Modification Request
Category:	Data Collection, Forms, and Requests
Cycle:	FY2027
Submission Deadline:	07/1/2025 11:59 PM

Application Information

Application Title:	Grad Program Fees - Juris Doctor (JD)
Application ID:	8899
Submission Date:	05/2/2025 4:43 PM

Personal Details

First Name:	Karen M
Last Name:	Kowalski
Email Address:	kkowalski@arizona.edu
Primary Title:	Associate Dean for Administration & Professor of Practice
College/School/Division:	James E. Rogers College of Law
Department/Unit:	Law Instruction
Type of Fee:	Program Fee
Fee Name:	Grad Program Fees - Juris Doctor (JD)
Fee Applies To:	All students in above-referenced program
Effective Term:	Fall 2026
Residents Proposed Fee Amount:	27815
Non-Res Proposed Fee Amount:	32928
Residents Existing Fee Amount:	26490

Non-Res Existing Fee Amount:	31360
Year Fee Approved:	2016
Existing Fee UA Account Number:	2559100
Purpose:	The fee change requested is only in amount - the purpose of the fee and objectives remain the same as the proposal submitted in 2016 and 2024. As a highly-regulated professional program, our accreditation process mandates significant resource inputs and quality checks to ensure a high quality experience for students in all programs. The fee allows us to maintain an outstanding legal education for all students. The program fee revenue continues to be applied to improve the College's library and research materials, student affairs areas, career and professional development opportunities, and increase the course offerings and focus areas to meet student demands. Additionally, the cost of instruction also includes the amount of individual, student-focused time faculty spend with each student, research and instructional facilities, administration, and student support funds necessary to make all law programs successful.
Justification:	For nearly 10 years, the JD program has charged the same low fixed program fee which is now far below almost all of our competitor schools. As such, we initiated and received approval for a modest 3% fee increase effective fall term 2024 and 5% fee increase effective fall term 2025. We are planning to continue with modest and steady adjustments, as such a requested fee increase of 5%, to keep our competitive price advantage, while accounting for increased staffing and teaching expenses, including our recently enhanced array of curricular offerings. The expenses include but are not limited to tuition waivers to 55% of fee revenue, personnel to 58%, and other expenses to 9%. The College of Law has significantly used waivers for JD students. The reason is to build a strong, deep and highly-credentialed JD class. This strategy was approved by every Provost who worked with the person in the position of Dean at that time. In light of the University and College budget challenges, we have begun the reduction of JD waivers. This will take some years to be fully reflected in our financial outcomes. The other expenses include operational expenses (advertising, communication, licenses, printing, office supplies, building repairs and maintenance, meetings & events, training/workshops, etc), Program Support (Academic Bar Success program, Academic advising, law clinic programs, etc), Student Support expenses (student travel, professional and career development, student engagement, etc), and Other expenses (library collections, subscriptions, and research materials, memberships/dues, etc). The JD program is the main mission area of the law school, and hence most of our

support services, student activities, and programmatic initiatives support those students. Expenses are historically higher than revenues for this program, mainly due to the high cost of personnel for instruction of courses and clinics needed for the students to gain relevant experience. Further, additional costs are expected in order to assist these students to prepare for the Bar exam once they have completed their coursework. College of Law utilized other revenue sources to subsidize these costs (mainly revenues earned from our global micro campuses) since we are attempting to balance between covering the cost of the program through the program fee and remaining competitive among our peer institutions. The budget submitted represents actual cost incurred with the expectation that the College would fund the difference.

Student Consultation:	The Student Bar Association (SBA) serves as the law-school student government and represents and supports Arizona Law students. At the end of the 2025-2026 Academic School Year, the SBA's Executive Board met to discuss the proposed 5% fee increase for the 2026-2027 academic year. In collaboration with the SBA leadership, the college offered multiple forums for student consultation regarding the proposed fee increase: (1) the Interim Dean presented to and discussed with the Student Bar Association House of Delegates on April 14, 2025 (2) a general forum during the lunch hour with the Interim Dean for students to discuss questions and concerns on April 22, 2025 (3) a morning social forum with the Interim Dean and other administrative deans on April 23, 2025 (4) scheduled office hours with the Interim Dean on April 30, 2025, and (5) an invitation to schedule one-on-one meetings with the Interim Dean if these times did not work for a student. The discussions across these forums focused on the low cost of the JD program, particularly in comparison to our competitor schools, and the inflationary pressures to maintain current student services. Approximately 70 students across all consultation points. No student expressed direct opposition. Realistically, no student expressed direct support for increasing their tuition. They did express understanding and agreement that a 5% increase is necessary for the College of Law to maintain existing services in the face of inflationary pressures.
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Additional Email Addresses for Notifications/Email Addresses for notifications:	kkowalski@arizona.edu, jkreag@arizona.edu, amanda84@arizona.edu
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Budget Template - JD**ANNUAL INCOME**

Item	Amount
Fee Amount (term) - Resident	27,815
Number of Payees - Resident	162
Fee Amount (term) - Non-resident	32,928
Number of Payees - Non-resident	203
Estimated Gross Revenue	11,190,414
Estimated Net Revenue	10,893,828

Date Completed:**5.1.25****ANNUAL EXPENSES**

Item	Amount	Percent Used	Notes
Financial Aid Set-Aside (FAS)	296,586	14%	*
Tuition Waivers (scholarships)	6,100,000	56%	***
Personnel	6,500,000	60%	
Operational Expenses	500,000	5%	
Program Support	300,000	3%	
Student Support	125,000	1%	
Other Operating Expenses	150,000	1%	
Total Expenses (after FAS)	13,675,000	126%	

Notes:

* = Only resident have their fee broken out in tuition and program fee and Financial Aid Set-Aside (FAS) is only charged over the program fee portion. So no FAS has been calculated for non-resident students.

*** = The College of Law has significantly used waivers for JD students. The reason is to build a strong, deep and highly credentialed JD class. This strategy has been approved by every Provost who worked with the person in the position of Dean at that time. In light of the College and University budget challenges, we have begun the reduction of JD waivers. This will take some years to be full reflected in our financial outcomes.

Market Pricing Comparison				
Institution	Degree	Annual Price (TUITION + MANDATORY FEES (FULL TIME & ANNUAL))		
		Resident	Non-resident	Online
UNIVERSITY OF FLORIDA	Juris Doctor (JD)	21,804	38,040	N/A
UNIVERSITY OF ARIZONA	Juris Doctor (JD)	26,612	31,482	N/A
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL	Juris Doctor (JD)	31,562	54,800	N/A
UNIVERSITY OF IOWA	Juris Doctor (JD)	32,512	53,759	N/A
TEXAS A&M UNIVERSITY	Juris Doctor (JD)	32,634	48,682	N/A
UNIVERSITY OF WISCONSIN - MADISON	Juris Doctor (JD)	37,232	53,928	N/A
UNIVERSITY OF TEXAS AT AUSTIN	Juris Doctor (JD)	38,236	56,822	N/A
UNIVERSITY OF MARYLAND - COLLEGE PARK	Juris Doctor (JD)	38,183	55,339	N/A
MICHIGAN STATE UNIVERSITY	Juris Doctor (JD)	43,070	47,812	N/A
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN	Juris Doctor (JD)	42,165	52,165	N/A
UNIVERSITY OF MINNESOTA - TWIN CITIES	Juris Doctor (JD)	50,914	60,730	N/A
UNIVERSITY OF CALIFORNIA - DAVIS	Juris Doctor (JD)	57,409	69,654	N/A
PENNSYLVANIA STATE UNIVERSITY	Juris Doctor (JD)	57,556	57,556	N/A
UNIVERSITY OF CALIFORNIA - LOS ANGELES	Juris Doctor (JD)	61,734	73,979	N/A